## KPMG Peat Marwick Cost Allocation Planning & Performance System BUSINESS DEVELOPMENT Cost Pool For the Period Ended September 30, 2003

|   | Accumulation of C      | Costs             |            |              | First<br>Apportionment | Second<br>Apportionment | Total<br>Cost Pool |
|---|------------------------|-------------------|------------|--------------|------------------------|-------------------------|--------------------|
| Total Restated Costs                        |                        |                   |            |              | \$0                    |                         | \$0                |
| Cross Allocations from Other Pools          |                        |                   |            |              |                        |                         |                    |
| Building Use Allowance                      |                        |                   |            |              | 277,860                |                         | 277,860            |
| Equipment Use Allowance                     |                        |                   |            |              | 17,024                 |                         | 17,024             |
| Information Technology Department           |                        |                   |            |              | 20,570                 | 741                     | 21,312             |
| County Attorney                             |                        |                   |            |              | 24,278                 | 748                     | 25,025             |
| Employee Relations                          |                        |                   |            |              | 35,213                 | 756                     | 35,968             |
| Finance Department                          |                        |                   |            |              | 6,701                  | 245                     | 6,946              |
| Audit and Management Services               |                        |                   |            |              | 25,639                 | 760                     | 26,399             |
| Office of Management and Budget             |                        |                   |            |              | 72,521                 | 455                     | 72,976             |
| Procurement Management                      |                        |                   |            |              | 7                      | 1                       | 8                  |
| County Manager                              |                        |                   |            |              | 15,619                 | 163                     | 15,782             |
| Fair Employment Practices                   |                        |                   |            |              | 0                      | 1,766                   | 1,766              |
| GSA - Fleet Management                      |                        |                   |            |              | 0                      | 7,810                   | 7,810              |
| GSA - Materials Management                  |                        |                   |            |              | 0                      | 1,508                   | 1,508              |
| GSA - Risk Management                       |                        |                   |            |              | 0                      | 209                     | 209                |
| GSA - Facilities and Utilities Management   |                        |                   |            |              | 0                      | 17,753                  | 17,753             |
| GSA - Construction Management               |                        |                   |            |              | 0                      | 362                     | 362                |
| Total Cross Allocations from Other Pools    |                        |                   |            |              | 495,432                | 33,276                  | 528,708            |
| Total Cost to be Allocated                  |                        |                   |            |              | \$495,432              | 33,276                  | \$528,708          |
|   | Fir                    | rst Apportionment |            | Sec          | cond Apportionme       | ent                     |                    |
| -   | Allocation             |                   | Dollar     | Allocation   | 11                     | Dollar                  | Total              |
| Allocation to Benefiting Activities         | Base                   | Percent           | Allocation | Base         | Percent                | Allocation              | Allocation         |
| Office of Performance Improvement           | 185                    | 0.000             | \$0        |              |                        |                         | \$0                |
| Information Technology Department           | 13,779,645             | 5.162             | 25,575     |              |                        |                         | 25,575             |
| County Attorney                             | 116                    | 0.000             | 0          |              |                        |                         | 0                  |
| Employee Relations                          | 13,415                 | 0.005             | 25         |              |                        |                         | 25                 |
| Finance Department                          | 31,359                 | 0.012             | 58         |              |                        |                         | 58                 |
| Audit and Management Services               | 936                    | 0.000             | 2          |              |                        |                         | 2                  |
| Office of Management and Budget             | 383                    | 0.000             | 10.490     |              |                        |                         | 10.490             |
| GSA - Administration                        | 5,651,376              | 2.117             | 10,489     |              |                        |                         | 10,489             |
| Procurement Management County Manager       | 5,214<br>3,334         | 0.002<br>0.001    | 10<br>6    |              |                        |                         | 10<br>6            |
| Fair Employment Practices                   | 3,33 <del>4</del><br>1 | 0.001             | 0          |              |                        |                         | 0                  |
| GSA - Fleet Management                      | 72,934,392             | 27.323            | 135,365    | 72,934,392   | 29.474                 | 9,808                   | 145,172            |
| GSA - Materials Management                  | 14,023,889             | 5.254             | 26,028     | 14,023,889   | 5.667                  | 1,886                   | 27,914             |
| GSA - Risk Management                       | 12,191,694             | 4.567             | 22,628     | 12,191,694   | 4.927                  | 1,639                   | 24,267             |
| GSA - Facilities and Utilities Management   | 35,498,675             | 13.298            | 65,885     | 35,498,675   | 14.346                 | 4,774                   | 70,658             |
| GSA - Construction Management               | 24,191,346             | 9.063             | 44,899     | 24,191,346   | 9.776                  | 3,253                   | 48,152             |
| Aviation Department                         | 7,394,183              | 2.770             | 13,723     | 7,394,183    | 2.988                  | 994                     | 14,718             |
| Team Metro                                  | 11,766                 | 0.004             | 22         | 11,766       | 0.005                  | 2                       | 23                 |
| Solid Waste Management                      | 3,027,776              | 1.134             | 5,619      | 3,027,776    | 1.224                  | 407                     | 6,027              |
| Seaport                                     | 753,940                | 0.282             | 1,399      | 753,940      | 0.305                  | 101                     | 1,501              |
| Safe Neighborhood Parks                     | 1                      | 0.000             | 0          | 1            | 0.000                  | 0                       | 0                  |
| Planning & Zoning                           | 12,330                 | 0.005             | 23         | 12,330       | 0.005                  | 2                       | 25                 |
| Public Works                                | 995,659                | 0.373             | 1,848      | 995,659      | 0.402                  | 134                     | 1,982              |
| Parks and Recreation                        | 25,768,704             | 9.653             | 47,826     | 25,768,704   | 10.414                 | 3,465                   | 51,291             |
| Metro-Dade Police Department                | 4,077,740              | 1.528             | 7,568      | 4,077,740    | 1.648                  | 548                     | 8,117              |
| Property Appraiser                          | 3,133                  | 0.001             | 6          | 3,133        | 0.001                  | 0                       | 6                  |
| Non-Departmental                            | 21,564,618             | 8.078             | 40,023     | 21,564,618   | 8.715                  | 2,900                   | 42,923             |
| Metro-Dade Transit Agency                   | 15,996,397             | 5.993             | 29,689     | 15,996,397   | 6.464                  | 2,151                   | 31,840             |
| Metro Planning Organization                 | 36                     | 0.000             | 0          | 36           | 0.000                  | 0                       | 0                  |
| Metro-Miami Action Plan                     | 2,375                  | 0.001             | 4          | 2,375        | 0.001                  | 0                       | 5                  |
| Medical Examiner                            | 143,497                | 0.054             | 266        | 143,497      | 0.058                  | 19                      | 286                |
| Office of the Mayor                         | 2,468                  | 0.001             | 5          | 2,468        | 0.001                  | 0                       | 5                  |
| Library                                     | 235,832                | 0.088             | 438        | 235,832      | 0.095                  | 32                      | 469                |
| Judicial Administration                     | 22,205<br>17           | 0.008             | 41<br>0    | 22,205<br>17 | 0.009<br>0.000         | 3 0                     | 44<br>0            |
| Homeless Trust Department of Human Services | 561,076                | 0.000<br>0.210    | 1,041      | 561,076      | 0.000                  | 75                      | 1,117              |
| General Government                          | 20                     | 0.000             | 0          | 20           | 0.227                  | 0                       | 0                  |

## KPMG Peat Marwick Cost Allocation Planning & Performance System BUSINESS DEVELOPMENT Cost Pool For the Period Ended September 30, 2003

| Fire Department                            | 3,765,026   | 1.410   | 6,988     | 3,765,026   | 1.522   | 506    | 7,494     |
|--|-------------|---------|-----------|-------------|---------|--------|-----------|
| Elections                                  | 11,141      | 0.004   | 21        | 11,141      | 0.005   | 1      | 22        |
| Tax Collector                              | 72,428      | 0.027   | 134       | 72,428      | 0.029   | 10     | 144       |
| Department of Environmental Resources Mgt. | 616,676     | 0.231   | 1,145     | 616,676     | 0.249   | 83     | 1,227     |
| Cultural Affairs                           | 22,614      | 0.008   | 42        | 22,614      | 0.009   | 3      | 45        |
| Communications                             | 64,508      | 0.024   | 120       | 64,508      | 0.026   | 9      | 128       |
| Consumer Services                          | 1,819       | 0.001   | 3         | 1,819       | 0.001   | 0      | 4         |
| Corrections and Rehabilitation             | 2,071,407   | 0.776   | 3,844     | 2,071,407   | 0.837   | 279    | 4,123     |
| Clerk of the Court                         | 236,362     | 0.089   | 439       | 236,362     | 0.096   | 32     | 470       |
| Office of Community & Economic Dev.        | 10,315      | 0.004   | 19        | 10,315      | 0.004   | 1      | 21        |
| Board of County Commissioners              | 18,029      | 0.007   | 33        | 18,029      | 0.007   | 2      | 36        |
| Community Action Agency                    | 1,063,757   | 0.399   | 1,974     | 1,063,757   | 0.430   | 143    | 2,117     |
| Building Department                        | 67,257      | 0.025   | 125       | 67,257      | 0.027   | 9      | 134       |
| Building Code Compliance                   | 17,378      | 0.007   | 32        | 17,378      | 0.007   | 2      | 35        |
| Net Allocation                             | 266,938,450 | 100.000 | \$495,432 | 247,452,487 | 100.000 | 33,276 | \$528,708 |
| Direct Costs                               |             |         |           |             |         |        |           |
| Subtotal<br>Unallocated Costs              |             |         | \$495,432 |             |         |        | \$528,708 |
| Total Allocation                           | 266,938,450 | 100.000 | \$495,432 | 247,452,487 | 100.000 | 33,276 | \$528,708 |

BUSINESS DEVELOPMENT Cost Pool allocated on the basis of ACTUAL NUMBER OF PURCHASE ORDERS PROCESSED (DIVIDED BY 10,000).